Mexico's Energy Reforms: Opportunities Amidst Uncertainties

March 25, 2015

Presented by: Gilbert D. Porter Alberto de la Pena Ricardo S. Martinez Ariel Ramos

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- Oil & Gas Financing and Investment Series – April 21, 2015
- Cybersecurity Panel May 20, 2015



WELCOME

Gilbert D. Porter Partner, New York



AGENDA

- The feasibility of these specific reform efforts in light of geopolitical and oil and gas price volatility
- Issues related to the implementation legislation, bid process and production-sharing contract terms and conditions
- Changes to Round 1 and status
- Status of the Pemex restructuring, new procurement process and migration of contracts
- Practical issues pertaining to land, security, anticorruption, among others



HISTORICAL CONTEXT AND MEANING OF REFORMS

Ricardo S. Martinez Partner, New York

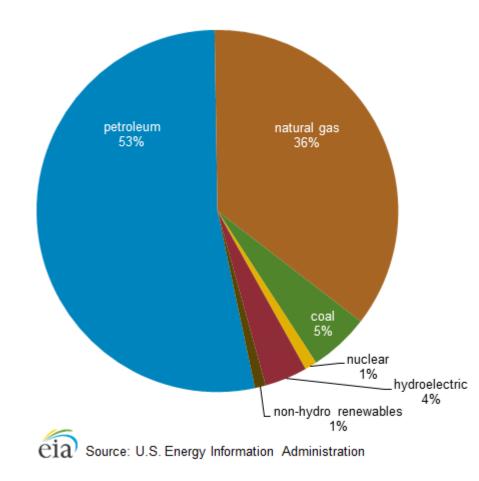


HISTORICAL CONTEXT AND MEANING

- Mexico is one of the 10 largest oil producers in the world and the third largest in the Americas
- However, Mexico's oil production has steadily decreased since 2005 as a result of natural production declines from Cantarell and other large oil fields
- Mexico nationalized its oil sector in 1938, and since then Pemex continues to be the sole oil operator in the country
- In respect of electricity, the Comision Federal de Electricidad (CFE) is the Mexican government entity that is the dominant player in the generation sector, holding more than 75% of the country's installed generating capacity
- Currently, and as compared to the U.S. and other industrialized nations, electric generation capacity in Mexico is expensive and not environmentally friendly



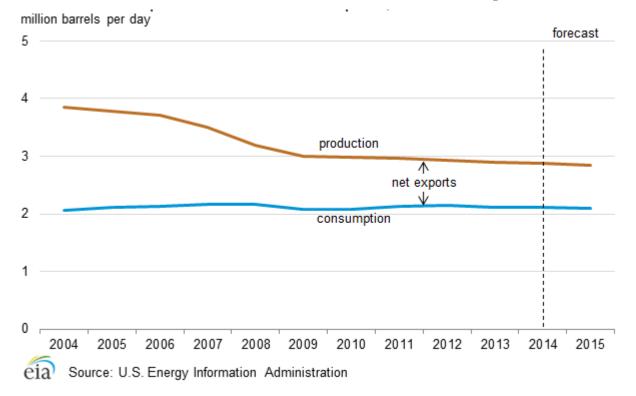
TOTAL ENERGY CONSUMPTION IN MEXICO BY TYPE, 2012



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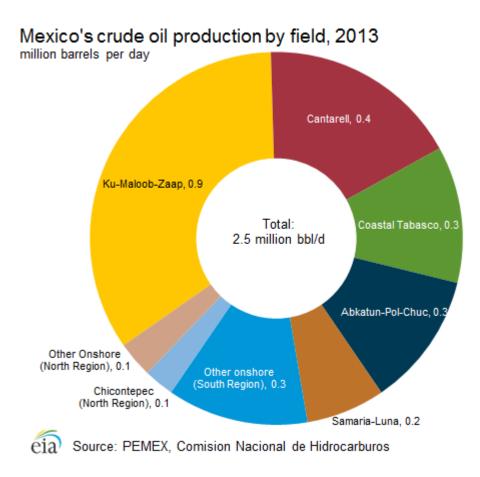
MEXICO TOTAL OIL PRODUCTION AND CONSUMPTION, 2004-2015

Mexico Total Oil Production and Consumption, 2004-2015



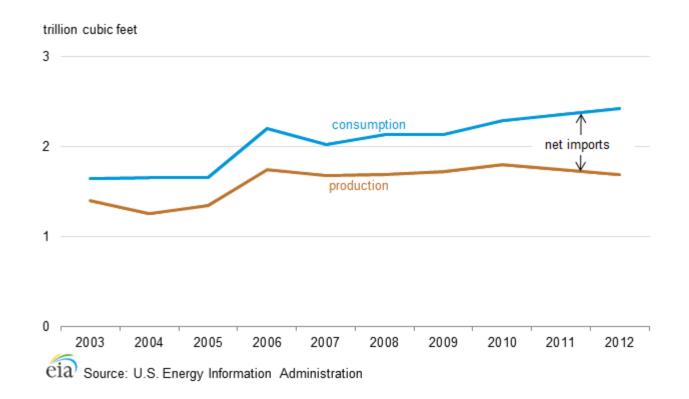
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MEXICO'S CRUDE OIL PRODUCTION BY FIELD, 2013



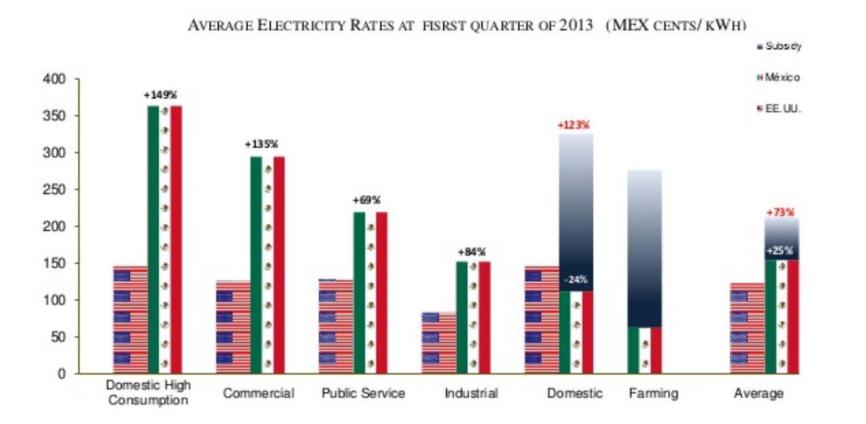


MEXICO'S DRY NATURAL GAS PRODUCTION AND CONSUMPTION, 2003-2012





AVERAGE ELECTRICITY RATES AT FIRST QUARTER OF 2013



*Source: SENER

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TIMELINE AND IMPORTANT OVER-ARCHING ISSUES

Alberto de la Pena Partner, Dallas



OIL & GAS

Before the Reform

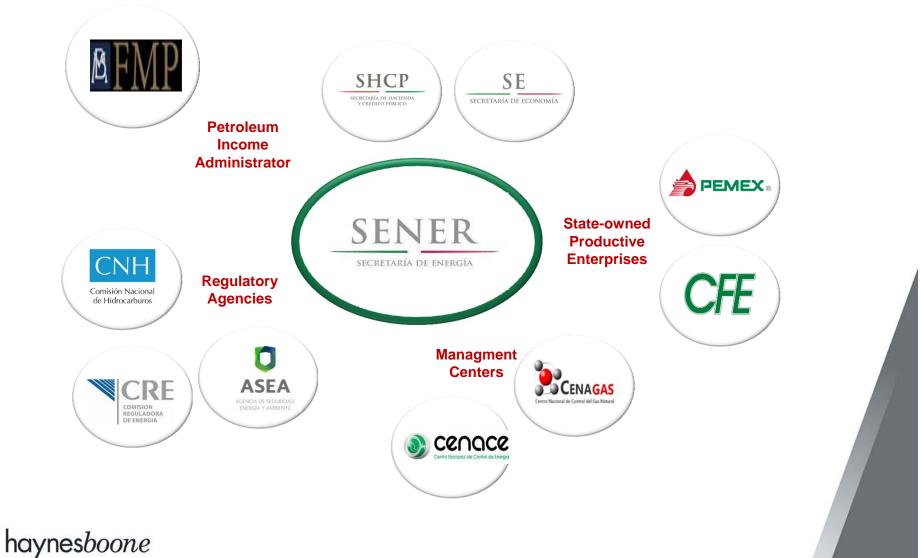
- State Monopoly PEMEX
- PEMEX does E&P, transportation, storage and sales
- Hydrocarbons owned by State
- Private companies may participate through service agreements
- Private investment was allowed in transportation, storage and distribution of <u>natural gas</u>

After the Reform

- More open market
- Pemex as a "State-Owned Productive Company"
- Pemex entitled to "Round Zero"
- Hydrocarbons in situ owned by State
- Private investment is allowed. E&P contracts will be awarded by CNH
- Agreements may include (i) service agreements; (ii) profit sharing agreements; (iii) production sharing agreements; (iv) licenses, or (v) a combination of any of the above
- PEMEX may do joint venture agreements and joint operating agreements with private sector



NEW INSTITUTIONAL STRUCTURE OF THE ENERGY INDUSTRY



ROUND 0 AND ROUND 1

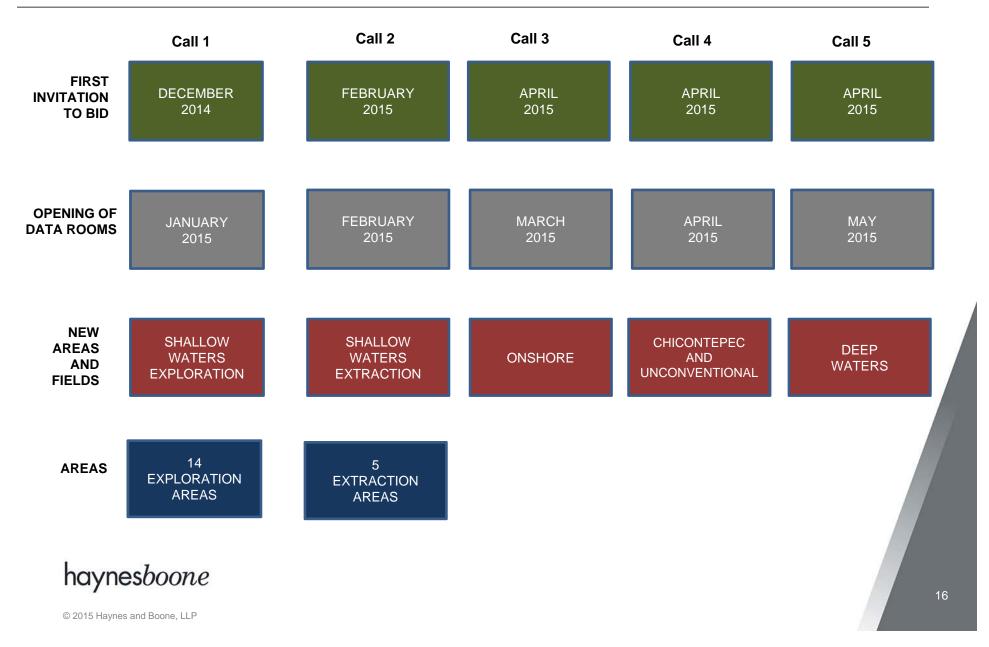
- ROUND 0
 - The Ministry of Energy assigned to PEMEX 83% of Mexico's total proved and probable hydrocarbon reserves (2P) and 21% of Mexico's total prospective resources
 - Reserves granted to PEMEX in Round 0 position PEMEX in 5th place worldwide in proven reserves
 - Round 0 secures enough reserves for PEMEX to mantain its current production level of 2.5mmbpce for the next 20 years

• ROUND 1

- Round One comprises 109 blocks for exploration and 60 blocks for production, and includes new areas of different sizes and types of resources, including: (i) deep-water; (ii) shallow-water; and (iii) on-shore fields. Together, these blocks cover approximately 28,500km2, and represent an annual investment of approximately US \$8.5 billion
- The first call comprised 14 contract areas
 - Prospective Reserves aprox. 686.6 Mboe
- The second call comprised 5 contract areas
 - Prospective Reserves aprox. 355 Mboe

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ROUND 1 TENTATIVE CALENDAR



CALENDAR (DEADLINES)

| | Bid CNH-R01-L01/2015 | Bid CNH-R01-L02/2015 |
|---|----------------------|----------------------|
| Publication of Bid | December 11, 2014 | February 27 |
| Publication of Updated Bid & Final Contract | May 29 | August 14 |
| Request Access to Dataroom | March 17 | June 1 |
| Dataroom Access | July 14 | September 29 |
| Bid Payment | March 1 | June 15 |
| Clarification Periods (3) | May 27 | August 12 |
| Pre-Qualification (Reception of Documents) | March 31 | July 3 |
| Bid Submission & Opening | July 15 | September 30 |
| Bid Award | July 17 | October 2 |
| Execution of Contract | August 15 | November 6 |



ROUND 1 – FIRST CALL

BIDDING PROCESS PROGRESS: UP TO MARCH 12, 2015



Source: http://ronda1.gob.mx/English/monitoring.html

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ROUND 1 – SECOND CALL



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CHALLENGES AHEAD

- Mexican energy market competiveness
- Success of round one
- Pemex role
- Transparency & rule of law



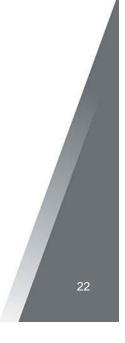
CURRENT MARKET UPDATE

Ariel Ramos Partner, Mexico City



IMPACT OF OIL PRICE

- Upstream
 - Round 1 restructuring
 - Review of PSA fiscal terms
- Midstream
 - Exportation of gas to Mexico
 - Pipeline bids
- Pemex budget cuts
 - U.S.\$4 billion cut
 - Restructuring of contracts with service providers
 - Cancellation of downstream projects (refinery)





MIGRATION OF CIEPS

- Importance and objective
- Transitory Article 28 of the Hydrocarbons Law and Article 7 of its regulation
- Agreement between Pemex and contractors
- Migration request to SENER
- Technical guidelines
- Form of PSA
- Economic terms SHCP



ROUND 1 PSA

- Background
- Rights over hydrocarbons
- Consideration/marketing of product
- Financing and expenses
- CNH discretionary power
- Booking of reserves
- Consortiums
 - Parent company obligations
 - Joint and several liability
- Term 25 years with possibility to extend
- Budget and recoverable costs
- Exploration plan, development and work program
- Ownership of material and equipment





ROUND 1 PSA (CONTINUED)

- Assignment and change in control
- Liens
- Administrative recession
- Contractual recession
- Early termination
- Environmental liability
- Indemnification, guarantees and liquidated damages
- Insurance
- Force majeure
- Applicable law
- Dispute resolution
 - Arbitration/litigation







OTHER ISSUES

- Land
- Security
- Anti-corruption
- Tax issues



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26

QUESTIONS?



HAYNES AND BOONE'S MEXICO CITY OFFICE

Some Key Facts.....

- Fully integrated Mexico City office formed in 1994 and consists of over 25 attorneys and law clerks
- Recognized by various publications including Chambers USA, Latin Lawyer and Latinvex which recently named three Haynes and Boone lawyers in their Top 100 list for the second consecutive year
- Strong securities, finance, real estate, mergers and acquisitions, and energy capabilities in Mexico City
- A permanent staff of Latin American lawyers from Mexico, Argentina, and Spain and a team of visiting lawyers from other jurisdictions including Colombia, Peru, and Venezuela
- An integrated approach to staffing projects with Latin America lawyers in our U.S. offices ensures real-time attention to both sides of the border



RECENT KEY DEALS

- Represented Cotemar in connection with the \$160 million refinancing loan from Banamex and Citibank
- Represented a major Mexican oil and gas exploration services provider in connection with a \$390 million syndicated loan led by Scotiabank Inverlat and secured by certain receivables due and owing from Pemex in connection with various Mexican oil and gas projects
- Represented Afore XXI Banorte in its US \$1.83 Billion acquisition of Afore Bancomer
- Represented Mirant Energy in its divestiture of utilities and power generation assets in four Caribbean countries to a Japanese buyer valued at approximately US \$1.1 billion
- Represented a subsidiary of Grupo Fermaca in the US \$378 million financing, led by The Bank of Tokyo Mitsubishi UFJ, Credit Agricole, ING Capital, Nacional Financiera, Banamex, Banobras and The Bank of Nova Scotia, for the construction, operation and maintenance of a 381-kilometer, gas transmission pipeline for CFE, the Mexican state utility, in the state of Chihuahua. (named Americas Midstream Deal of the Year 2012 by *Project Finance Magazine*)





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New York: This transitional program has been approved in accordance with the requirements of the New York State CLE Board for a maximum of 1.0 credit hour, of which 1.0 credit hour can be applied toward the Areas of Professional Practice requirement

California: This activity is approved for MCLE credit by the State Bar of California in the amount of 1.0 credit hour



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