



George Y. Gonzalez

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PRACTICES Energy, Power and Natural Resources, Midstream, Mergers and Acquisitions, Joint Ventures, Corporate, Mexico Energy Reform, Oil and Gas, International, Latin America and the Caribbean, Mexico, Brazil, Cuba, Spain, Franchise and Distribution, Project Finance and Development, Finance, U.S. Inbound Investment, Family Office, Food, Beverage and Restaurant, Private Equity, Downstream, Renewable Energy, Traditional Power, Technology, Technology Mergers and Acquisitions, Chemical, Procurement and Supply Chain Management, Energy Transition, Hydrogen, Texas Corporate Governance

George Y. Gonzalez is a trusted advisor to clients in the energy, oil and gas, midstream, upstream, downstream, power, renewables, water, food and beverage, construction, infrastructure, real estate, healthcare and technology industries. A partner in the Energy, Mergers and Acquisitions and International Practice Groups in the Houston office of Haynes Boone, he counsels U.S. and international businesses in general corporate law with an emphasis on mergers and acquisitions, joint ventures, corporate control matters, securities, privately held companies and international legal issues.

George counsels public and private corporations and other businesses on their corporate, partnership or other limited liability structure; provides guidance on day-to-day operating and transactions strategies; and negotiates combination, service agreements, public private partnerships (P3), and other transactions.

George has negotiated on behalf of clients in Argentina, Bolivia, Brazil, Canada, Chile, Colombia, Ecuador, Guatemala, Mexico, Spain and Venezuela, among other countries. Additionally, he has participated in panel discussions regarding business developments in Mexico, Peru, Colombia, Canada, Venezuela, Chile and the Andean regions. George studied for a year as a Rotary Graduate Scholar at the Universidad Católica de Valparaíso, Chile.

George was nationally recognized as One of the Top 100 Influential Hispanics in the U.S. in *Hispanic Business* magazine's October 2010 issue. He was honored by *Chambers Latin America* (2015-2018) and *Chambers Global* (2015 and 2017-2018), Chambers and Partners, in the Latin America Corporate M&A category. He was also recognized as a Standout Lawyer, Acritas Stars, Acritas, 2018-2021. In 2016, *Chambers USA*, Chambers and Partners, honored George for Latin American Investment in Texas. He was named a leading M&A lawyer in the U.S. edition of *The Legal 500* (2019), Legalease. George was recognized in *The Best Lawyers in America*, Woodward/White, Inc., 2023-2025. He was also recognized in *Latin Lawyer 250* (2016), Law Business Research Ltd., for his leading legal work in the energy industry. George was listed in the *Lawdragon 500* Leading Dealmakers guide for 2021-2025.

Specifically, clients describe George as a “lawyer who works at a high level, with understanding of both business and legal issues, giving practical and pragmatic advice” (*Chambers USA*, Chambers & Partners, 2016).

QUALIFICATIONS

EDUCATION

- J.D., Harvard Law School, Executive Editor, *Harvard International Law Journal*
- B.A., Rice University
- Postgraduate Degree, Rotary Scholarship, Pontificia Universidad Catolica de Chile

LANGUAGES

- Spanish

ADMISSIONS

- Texas
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PUBLICATIONS AND SPEAKING ENGAGEMENTS

- "[Chair of International Investment and Trade Discusses Houston's Position as a Great Global City](#)," presenter, Greater Houston Partnership, June 2, 2021.
 - "[Out of Asia: Promise from Pandemic of a Manufacturing Renaissance in North America](#)," co-author, *Global Trade Magazine*, November 11, 2020.
 - "[Investment Protection under the New NAFTA: Problems and Prospects](#)," moderator, panel co-sponsored by the Rice University Center for the United States and Mexico and Haynes and Boone, September 24, 2020.
 - "Implementation of USMCA and Economic Response to the COVID-19 Crisis," Co-Presenter, June 4, 2020
 - "Mexico Power Market: A Powerful Opportunity," Co-Author, September 2019
 - "Business Beyond Borders: Latin America," Greater Houston Partnership, Panelist, August 22, 2019
 - "Mexico's Maquila Program," Moderator, August 8, 2019
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PROFESSIONAL AFFILIATIONS AND ENGAGEMENTS

- Rice University, Trustee
- Greater Houston Partnership, Board Member
- Rice University Jones Business School, Council of Overseers
- Spain-U.S. Chamber of Commerce, Board Member
- Greater Houston Hispanic Chamber of Commerce Foundation, Past Chairman
- Houston Hispanic Chamber of Commerce, Chairman Emeritus
- Arte Publico Press, Board Member
- MD Anderson Cancer Center, Ambassador
- Christus Foundation, Advisory Board Member
- Houston Hispanic Bar Association, Advisory Director

- Center for Houston's Future, Advisory Council Member
 - Houston Downtown District, Past Board Member
 - Scenic Houston, Past Board Member
 - Amigos de las Americas, Past International Board Member
 - Houston Police Officers' Civil Service Commission, Past Commissioner
 - HBA/Monterrey Lawyer Exchange Committee, Program/Brochure Committee Past Co-Chair
 - Mexican Cultural Institute of Houston, Past Director
 - Houston Young Lawyers Association
 - Houston Bar Association
 - American Bar Association
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SELECTED CLIENT REPRESENTATIONS

Energy and Natural Resources

- Represented Exolum Corporation, a global leader in midstream storage and logistics, in acquiring a 50 percent interest in Vopak Moda Houston Holdco LLC, the parent company of Vopak Moda Houston LLC, a leading ammonia storage, import and export terminal located on the Houston Ship Channel.
- Represented multiFUELS Midstream Group, LLC, a power and utility infrastructure midstream company focused on lateral natural gas pipelines and related assets in the U.S., in the sale of all of its equity interests to an affiliate of Macquarie.
- Represented equity owners of Corporación POK, a Mexican industrial and oilfield services precision casting foundry, with respect to the sale of stock to Nucor Corporation, a significant steel and steel products manufacturer entering the Mexican market. This transaction was named by *The M&A Advisor* as the "2018 Materials Deal of the Year."
- Represented NET Midstream in connection with the \$2.1 billion sale of all of its membership interests and corresponding business consisting of seven natural gas pipelines in Texas to NextEra Energy Partners, LP.
- Represented an integrated natural gas pipeline and gas marketing company in connection with a joint venture with an affiliate of PEMEX formed to construct the Agua Dulce pipeline and a natural gas supply project, spanning from Central Texas to the Texas-Mexico border.
- Represented one of the largest plastics companies in Venezuela with respect to its negotiation to purchase a significant plastics warehouse and industrial commercial space in the Baytown area and related corporate matters.
- Represented a Canadian fleet management and a GPS systems logistics company in employment, immigration, intellectual property, contract and general corporate issues with respect to its U.S. subsidiary and business.
- Represented a global energy infrastructure company with respect to its operations in Mexico, including corporate governance issues.
- Represented a Mexican oilfield services company with respect to its negotiation with a U.S. supplier.
- Represented a Fortune 50 oil and gas multinational in several retail asset sale transactions throughout the U.S.
- Represented a retail electricity provider in connection with acquisition of assets of a competing business.
- Represented a retail electricity provider in connection with the sale of equity to a competing business.
- Represented a natural gas pipeline and trading company in connection with a significant equity investment by a private equity group.

- Represented a Panamanian oil and gas consultancy with offices in Ecuador in an arbitration regarding the transfer of offshore platforms.
- Represented a global energy infrastructure company with respect to its operations in Brazil, including corporate governance issues and issues with its joint venture partner.
- Represented National Energy & Trade Holdings LLC in connection with its tax reorganization and new credit facility.
- Represented a Fortune 500 U.S. energy company in an international joint venture in connection with the development, construction and operation of a 525-MW power plant in Mexico for the Comisión Federal de Electricidad.
- Represented a significant refining company in connection with Latin American and other business operations.
- Represented the purchasing agent subsidiary of a major South American integrated, international oil and gas company in connection with its purchasing contracts and restructuring.
- Represented Kinder Morgan in connection with its cross-border natural gas pipeline and ownership of related assets.
- Represented a Fortune 500 refining company in connection with the structuring of a cross-border pipeline and storage facility in Mexico for LPG.
- Represented a major international drilling services company based in Houston in connection with a request for proposals from British Gas for drilling services in Bolivia.
- Represented a major energy company based in Canada in connection with its enabling agreements and public request for bids for the provision of energy with and before the Mexican Comisión Federal de Electricidad.
- Represented a major pipeline company based in Boston in connection with its formation of a Mexican subsidiary.
- Represented a major energy company based in California in public requests for bids before the Mexican Comisión Federal de Electricidad for the construction of independent power plants in Rio Bravo and Tuxpan.
- Represented Norex Group AS, a Norwegian seismic and oil and gas services company, in connection with the formation of an international data visualization company for the seismic industry with visualization theaters in Houston, London and Australia, and the acquisition of the stock of a Houston-based seismic company.
- Represented AES Gener in the purchase of a Bermuda company with rights to oil and gas concessions in Chile and Argentina.
- Represented a major oil and gas energy company in the acquisition of a preferred stock position in a California company engaged in the regional natural gas transmission and distribution business.

Infrastructure and Manufacturing

- Represented a multinational Spanish conglomerate in the construction of a transportation and water extraction system to serve the ongoing potable water requirements of the citizens of San Antonio, involving the negotiation and execution of a \$3.4 billion 30-year water purchase agreement with the San Antonio water authority.
- Represented the U.S. subsidiary of a European construction company in its acquisition of the water and wastewater division of Pepper Lawson.
- Represented a civil engineering firm expert with respect to the design of wastewater plants with respect to its corporate and transactional operations.
- Represented the U.S. subsidiary of a European construction company with respect to the sale in an auction process of its Asphalt business and assets.
- Represented the U.S. subsidiary of a European construction company with respect to the sale in an auction process of its aggregate, concrete and rubble recycling facilities across Texas.

- Represented one of the largest suppliers in the mining industry with respect to its Mexican operation, including obtaining import/export permits for hazardous substances into Mexico, modifications to the leadership of its Mexican subsidiary and negotiations with its Mexican partners.
- Represented a multinational conglomerate with respect to their bidding for a \$350 million bioenergy and recycling project for the City of Houston.
- Represented SH 130 Concession Company, established by Cintra Infraestructuras, S.A. and Zachry/Hastings, in connection with the joint venture agreement with respect to a \$1.36 billion funding package for construction and operation of SH 130 toll road between Austin and Seguin.
- Represented a manufacturing conglomerate based in the Northeast in connection with its maquiladora operation in Mexico and associated tax-incentivized arrangements.
- Represented Azurix, a water services company, in connection with the acquisition and construction of water treatment plants in Toluca and León, Mexico.
- Represented a Houston-based real estate and health care conglomerate in connection with a joint venture with a Mexican real estate company in the low-income housing industry in Mexico.
- Represented Eaton Corporation in its acquisition of assets consisting of heavy duty truck parts including clutches from Corporativo DESC in Mexico.
- Represented a Monterrey-based steel company in its acquisition of real estate and flat rolling assets in Texas.

Food and Beverage

- Represented Mama Lycha Foods, a leading provider of branded Latin American foods and beverage products, in its sell-side private equity M&A investment transaction with Rotunda Capital Partners, which will position Mama Lycha for accelerated growth as it continues to bring authentic Latin American flavors to customers across the U.S. and Canada.
- Represented Grupo Modelo with respect to its marketing, distribution and promotion of consumer products in the U.S. and other corporate projects.
- Represented the U.S. expansion of the Rincon Argentino restaurant chain.
- Represented a major international food company with the drafting and negotiation of marketing and distribution agreements in Mexico.
- Represented Maximus Coffee Group in connection with the acquisition of the assets of the Harrisburg coffee processing plant and warehouse complex from Kraft Foods Global.
- Represented Progreso LLC, the special purpose entity formed by the family owners of the La Michoacana restaurants in connection with the roll up of specialty grocery stores.
- Represented Blencor in connection with commercial contracts, executive employment arrangements and immigration issues.

Finance

- Represented a Mexican construction and engineering company on the financing and preparation of New York and Mexican legal opinion in connection with the financing of three marine pipelines in Ku Maloob Zaap, Mexico.
- Represented a subsidiary of a Venezuelan bank holding company on general corporate and finance matters both domestically and internationally, ranging from loan transactions throughout Texas, renegotiating open lines of credit to global commodities enterprises, lease and branch opening transactions and advice with respect to doing business in Mexico.
- Represented a large international bank in connection with several loan transactions throughout Texas.

- Represented Barri Remittance Corporation in connection with an equity investment and restructuring.
- Represented SH 130 Concession Company, established by Cintra Infraestructuras, S.A. and Zachry/Hastings, in connection with the joint venture agreement with respect to a \$1.36 billion funding package for construction and operation of SH 130 toll road between Austin and Seguin.

Technology

- Represented Technical Response Planning Corp. (TRP) in connection with the acquisition of TRP by Jensen Hughes, a global leader in safety, security and risk-based engineering and consulting.
- Represented a Mexican real estate and technology company with respect to U.S. labor and employment litigation.
- Represented a major Internet reseller of consumer goods in connection with its formation and structuring of an entity and business structure for Mexico.
- Represented a predecessor to the Hewlett-Packard Company in connection with contractual arrangements with distributors in Latin America.
- Represented a television set-top box Internet services company in its joint venture arrangement with a Guatemalan entity and related licenses and venture capital documentation, including registration rights, issuance of warrants and corporate control governance agreement for the provision of Internet services in the Latin American market, beginning in Central America.
- Represented a major oil and gas energy company in a joint participation agreement with an Internet company in Colombia in the television set-top box Internet services industry.

Healthcare

- Represented a Texas lab testing facility company in connection with a potential joint venture with one of the most significant health care enterprises in Mexico.
- Represented a Woodlands-based gene therapy company in its merger into a Seattle-based genetics company.
- Represented Apple Orthodontix in numerous merger and acquisition transactions in the dental health care industry.

Additional

- Represented American Residential Services in numerous merger and acquisition transactions in the air conditioning industry.
- Represented a national printing holding company based in Houston in its acquisition of the assets of four graphics printing companies in Florida, Tennessee and Texas, out of bankruptcy in the State of Delaware.
- Represented Editorial Trillas S.A. de C.V., the third largest publishing house in Mexico, in its formation of a U.S. subsidiary and various distribution and independent contractor arrangements in the U.S.
- Represented USA Waste in a stock contribution agreement forming a joint venture waste hauling and collection entity with Promotora Ambiental in Mexico.
- Represented Sanifill in the acquisition of the stock of several waste collection companies in Puerto Rico.
- Represented Sanifill and USA Waste/Waste Management in numerous merger and acquisition transactions involving consideration from \$200,000 to \$200 million, including stock and asset

purchases, mergers and divestitures of waste collection, waste hauling and landfill companies.

AWARDS AND RECOGNITIONS

- Recognized in *The Best Lawyers in America*, Woodward/White, Inc., for Corporate Law, 2025
- *Latin Lawyer 250*, Law Business Research Ltd. – Corporate/M&A, 2025
- Recognized by *Chambers Latin America* (2015-2018) and *Chambers Global* (2015 and 2017-2018), Chambers and Partners, in Latin America Corporate/M&A
- Named in the *Lawdragon 500* Leading Dealmakers guide for 2021-2025